

To the extent these bylaws conflict with applicable law, applicable law prevails .

PACIFIC SWIMMING BYLAWS

ARTICLE 1

NAME, OBJECTIVES, TERRITORY AND JURISDICTION

- 1.1 NAME - The name of the corporation shall be Pacific Swimming, Inc. (PCSD).
- 1.2 OBJECTIVES - Pacific Swimming is a nonprofit public benefit corporation. The objectives and primary purpose of Pacific Swimming shall be the education, instruction and training of individuals to develop and improve their capabilities in the sport of swimming. Pacific Swimming shall promote swimming for the benefit of swimmers of all ages and abilities, in accordance with the standards, rules, regulations, policies and procedures of FINA, USA Swimming, and Pacific Swimming and its Articles of Incorporation.
- 1.3 GEOGRAPHIC TERRITORY - The geographic territory of Pacific Swimming is as set forth in Article 603 of the USA Swimming Rules and Regulations. Pacific Swimming shall be divided into 5 Zones as listed in the Pacific Swimming Rules and Regulations.
- 1.4 JURISDICTION - Pacific Swimming shall have jurisdiction over the sport of swimming as delegated to it as a Local Swimming Committee by USA Swimming to conduct swimming programs consistent with Pacific Swimming's objectives and those of USA Swimming and to sanction, approve, observe and oversee competitive swimming events within the Territory and to conduct competitive swimming events within the Territory, its Region and its Zone (as those terms are defined in Part Six of the USA Swimming Rules and Regulations). Pacific Swimming shall discharge faithfully its duties and obligations as a Local Swimming Committee of USA Swimming in accordance with these Bylaws, the USA Swimming Rules and Regulations and all applicable policies and procedures.
- 1.5 COMPLIANCE WITH USA SWIMMING AGREEMENTS - Pacific Swimming shall comply with all agreements between Pacific Swimming and USA Swimming.

ARTICLE 2

MEMBERSHIP

- 2.1 MEMBERS - The membership of Pacific Swimming shall consist of the clubs, organizations and individuals who have registered with Pacific Swimming as set forth in the USA Swimming Corporate Bylaws, including the optional categories of seasonal athlete membership, seasonal club membership, flex membership, and single event open water athlete membership.
- .1 MEMBERS - A Member's status is subject to the Member's continued satisfaction of the criteria for membership and compliance with the Member's responsibilities under these Bylaws, the USA Swimming Corporate Bylaws, the rules, regulations, policies, procedures and code of conduct of Pacific Swimming and USA Swimming.

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.2 MEMBERSHIP A PRIVILEGE NOT A RIGHT - Membership in Pacific Swimming and USA Swimming is a privilege and shall not be interpreted as a right. Membership may be terminated by the National Board of Review, or the U.S. Center for SafeSport in accordance with ~~Part Four of the USA Swimming Rules and Regulationsthe~~ National Board of Review procedures, pursuant to Policy 26.0 of the USA Swimming Operating Policy Manual.

Comment [JDM1]: 2023 REQUIRED

2.2 MEMBERS' RESPONSIBILITIES

- .1 COMPLIANCE - Each Group and Individual Member shall abide by the codes of conduct and ethics, policies, procedures, rules and regulations adopted by USA Swimming and Pacific Swimming, including its obligations and responsibilities set forth in these Bylaws.
- .2 RESPONSIBILITY FOR INFRACTIONS - A Group Member or Individual Member, as defined in USA Swimming Corporate Bylaws, may be held responsible for infractions of the policies, procedures, rules, regulations or codes of conduct or ethics adopted by USA Swimming or Pacific Swimming, including its responsibilities as set forth in these Bylaws.

ARTICLE 3
DUES AND FEES

3.1 MEMBERSHIP FEES - Membership fees shall be as established in the USA Swimming Corporate Bylaws. Local fees, as permitted, shall be as established by the Pacific Swimming Board of Directors.

3.2 SANCTION, APPROVAL AND OTHER FEES

- .1 SANCTION AND APPROVAL FEES - The Pacific Swimming Board of Directors shall establish reasonable fees, procedures, and documentation required of an applicant for a sanction or approval for, or observation of, a swimming competition to be conducted within the Territory.
- .2 SERVICE CHARGES - In addition to, or in place of, a sanction or approval fee, the Pacific Swimming Board of Directors may establish a reasonable service charge consistent with the nature of the event.
- .3 PAYMENT - Each applicant for a sanction, approval or observation shall submit with its application the fees and any service charges specified by Pacific Swimming. If any of the sanction or approval fees or service charges are due at a time following the submission for sanction or approval, the applicant shall promptly pay those fees or service charges to Pacific Swimming when due in accordance with Pacific Swimming's fee schedule.
- .4 FINES - The Pacific Swimming Board of Directors may establish fines for noncompliance with policies adopted

77 by the Pacific Swimming House of Delegates and/or the Board of Directors.

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79 3.3 FAILURE TO PAY - Membership rights may be suspended in accordance with the USA Swimming Corporate Bylaws
80 (Delinquent Dues and Fees).

81 ARTICLE 4
82 HOUSE OF DELEGATES

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84 4.1 MEMBERS - The House of Delegates of Pacific Swimming shall consist of the Group Member Representatives, the
85 Board of Director Members, the committee chairs and coordinators as listed in Rules and Regulations, the Non-Athlete
86 At-Large House Members, and Athlete At-Large House Members appointed or elected.

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88 .1 GROUP MEMBER REPRESENTATIVES - Each Group Member in good standing shall appoint from its
89 membership a Group Member Representative and one alternate. The appointment shall be in writing, addressed to
90 the Secretary of Pacific Swimming and duly certified by the chief executive officer or secretary of the appointing
91 Group Member. The appointing Group Member may withdraw its Group Member Representative or alternate and
92 substitute a new Group Member Representative or new alternate by written notice, addressed to the Secretary of
93 Pacific Swimming and signed by the chief executive officer or secretary of the appointing Group Member. ~~The~~
94 ~~representatives of any Group Member are not required to be Individual Members of Pacific Swimming or USA~~
95 ~~Swimming.~~

Comment [HS2]: 2022 REQUIRED

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97 .2 BOARD OF DIRECTORS - Board of Director Members as designated in Article 5.

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99 .3 NON-ATHLETE AT-LARGE HOUSE MEMBERS - Up to ten (10) non-athlete members of the House of
100 Delegates may be appointed as At-Large House Members by the General Chair with the advice and consent of the
101 Board of Directors. At-Large House Members shall hold office from the date of appointment through the
102 conclusion of the annual meeting of the House of Delegates following such appointment or until their successors
103 are appointed to the House of Delegates.

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105 .4 ATHLETE AT-LARGE HOUSE MEMBERS – A sufficient number of athletes to ensure that Athlete
106 ~~Members~~ Representatives constitute at least 20% of the voting membership of the House of Delegates shall be
107 elected by the Athletes Committee in accordance with Pacific Swimming Policy and Procedures and shall hold
108 office from the date of election through the conclusion of the annual meeting of the House of Delegates following
109 such election or until their successors are elected to the House of Delegates.

Comment [JDM3]: 2023 REQUIRED

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111 .5 OTHER MEMBERS - The committee chairs and coordinators as listed in Rules and Regulations shall serve as
112 members of Pacific Swimming House of Delegates.

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114 4.2 ELIGIBILITY - Only Individual Members in good standing shall be eligible to be elected or appointed as at-large

115 members of the House of Delegates.
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117 4.3 DOUBLE VOTE PROHIBITED - An Individual Member entitled to vote in House of Delegates meetings may only have
118 one vote regardless of the number of positions held by such member.
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120 4.4 VOICE AND VOTING RIGHTS OF MEMBERS - The voice and voting rights of members of the House of Delegates
121 and of individuals shall be as follows:
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123 .1 GROUP MEMBER REPRESENTATIVES, BOARD MEMBERS, AT-LARGE HOUSE MEMBERS AND
124 OTHER MEMBERS - Each of the Group Member Representatives other than those of Seasonal Clubs, Leagues
125 and Booster Clubs, the Board Members, the At-Large House Members and other members shall have both voice
126 and vote in meetings of the House of Delegates.
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128 .2 INDIVIDUALS - Individuals who are not members of the House of Delegates may attend open meetings of the
129 House of Delegates and its committees and be heard at the discretion of the presiding officer.
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131 4.5 DUTIES AND POWERS - The House of Delegates shall oversee the establishment of policies, procedures and
132 programs. In addition to the duties and powers prescribed in the USA Swimming Rules and Regulations, USA
133 Swimming Corporate Bylaws, or elsewhere in these Bylaws, the House of Delegates shall:
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135 .1 Elect the officers, At-Large Board Members, members of the Administrative Review Board, and the committee
136 chairs/coordinators as designated in Article 6 and 7;
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138 .2 Review, modify and adopt the annual budget of Pacific Swimming recommended by the Board of Directors;
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140 .3 Call regular and special meetings of the House of Delegates;
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142 .4 Ratify or prospectively modify or rescind policy and program established by the Board of Directors, except any
143 action or authorization by the Board of Directors with respect to contracts or upon which any person may have
144 relied shall not be modified or rescinded;
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146 .5 Establish joint administrative committees, or undertake joint activities with other sports organizations where
147 deemed helpful or necessary by Pacific Swimming;
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149 .6 Amend the Bylaws of Pacific Swimming in accordance with Section 9.3;
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151 .7 Remove from office any persons elected by the House of Delegates (Board Members, members of the
152 Administrative Review Board, or committee chairs or coordinators) who have failed to attend to their official

153 duties or member responsibilities or have done so improperly, or who would be subject to penalty by the
154 National Board of Review for any of the reasons set forth in Article 404 of USA Swimming Rules and
155 Regulations. However, no such individual may be removed without receiving thirty (30) days' written notice by
156 the Secretary or other officer designated by the House of Delegates specifying the alleged deficiency in the
157 performance of the member's responsibilities or specific official duties or other reason and an opportunity to
158 respond in writing within twenty (20) days to such allegations.
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160 4.6 ANNUAL AND REGULAR MEETINGS - The annual meeting of the House of Delegates of Pacific Swimming shall be
161 held in the spring. Regular meetings of the House of Delegates may be held in accordance with a schedule adopted by the
162 Board of Directors.
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164 4.7 SPECIAL MEETINGS - Special meetings of the House of Delegates may be called by the Board of Directors or the
165 General Chair. Should the Board of Directors or the General Chair fail to call the annual or scheduled regular meetings or
166 should a special meeting be appropriate or helpful, a meeting of the House of Delegates may be called by a petition
167 signed by at least five (5) group members of the House of Delegates.
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169 4.8 MEETING LOCATION AND TIME - Meetings of the House of Delegates may be held at any date, time, and place,
170 including via telecommunication (unless prohibited by state or local laws), as may be fixed in the notice of such meeting.
171 All in-person meetings of the House of Delegates shall take place at a site within the Territory. The House of Delegates
172 or the Board of Directors shall determine the location and time of all meetings of the House of Delegates. ~~If federal, state,~~
173 ~~or local law, policy, or regulation prohibits physical gathering sufficient to conduct a House of Delegates meeting within~~
174 ~~the Territory, a House of Delegates meeting may be conducted through conference equipment by means of which all~~
175 ~~persons participating in the meeting can hear each other at the same time. In that circumstance, participation by such~~
176 ~~means shall constitute presence at that meeting~~All meetings conducted via telecommunications shall include means by
177 which all persons participating in the meeting can hear each other at the same time and which ensures all votes duly cast
178 by voting members are officially recorded.
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Comment [JDM4]: 2023 REQUIRED

180 4.9 OPEN MEETINGS/CLOSED SESSIONS - House of Delegates meetings shall be open to all members of Pacific
181 Swimming. Issues pertaining to personnel, disciplinary action, legal, tax or similar affairs of Pacific Swimming shall be
182 deliberated and decided in a closed session which only House of Delegates members may attend. By a majority vote, the
183 House of Delegates may decide to go into closed session on any matter deserving of confidential treatment or of personal
184 concern to any member of the House of Delegates.
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186 4.10 QUORUM - A quorum of the House of Delegates shall consist of those members present and voting.
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188 4.11 VOTING - Except as otherwise provided in these Bylaws or the Parliamentary Authority, all motions, orders and other
189 propositions coming before the House of Delegates shall be determined by a majority vote.
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191 4.12 PROXY VOTE - Voting by proxy in any meeting of the House of Delegates shall not be permitted.

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193 4.13 NOTICES

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195 .1 TIME - Not less than twenty (20) days' written notice shall be given to each member of the House of Delegates
196 for any annual, regular or special meeting of the House of Delegates. See Section 14.1.3 for the various
197 permitted means of notice.

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199 .2 INFORMATION - The notice of a meeting shall contain the time, date and site. For special meetings of the House
200 of Delegates, the expected purpose (which may be general) of the meeting shall be stated. If an expected
201 purpose is the amendment of the Bylaws, a copy of the proposed amendment shall be included in the notice.
202 Failure to have included in the notice any germane amendments subsequently adopted by the House of
203 Delegates at the noticed meeting shall not be the basis for any claim that the amendments as so adopted are
204 invalid.

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ARTICLE 5
BOARD OF DIRECTORS

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209 5.1 MEMBERS - The Board of Directors shall consist of the following officers, committee chairs, coordinators and
210 representatives of Pacific Swimming, together with those additional members designated in Sections 5.2 and 5.3:

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- .1 General Chair
- .2 Administrative Vice-Chair
- .3 Finance Vice-Chair
- .4 Coach Representatives (2)
- .5 Senior Athlete Representative
- .6 Junior Athlete Representative
- .7 Secretary
- .8 Treasurer (filled by Staff Treasurer with voice but no vote)
- .9 Program Operations Vice-Chair
- .10 Program Development Vice-Chair
- .11 Safe Sport Coordinator
- .12 One Athlete Member from each Zone (5)
- .12 Zone Chairs (5)
- .14 Diversity, Inclusion & Disability Chair
- .15 Officials Chair
- .16 Senior Chair
- .17 Age Group Chair

Comment [JDM5]: TREASURER - this is the required modification according to the USA Swimming Required Bylaws Template footnotes 11, 13, and 27, when the Treasurer position is filled by paid staff. This re-defines the term "Treasurer" wherever else mentioned in the Bylaws.

229 5.2 AT-LARGE BOARD MEMBERS - The House of Delegates may specify three (3) At-Large positions. Any reduction in
230 the number of At-Large Board Members shall not take effect until the terms of office of the incumbents expire or become
231 vacant. The At-Large Board Members are elected by the House of Delegates. Additionally, a sufficient number of ~~athlete~~
232 ~~members~~ Athlete Representatives shall be elected as At-Large Board Members such that athletes constitute at least twenty
233 percent (20%) of the voting membership of the Board of Directors at any given time (taking into account the Athlete
234 Board Representatives). The Athlete At-Large Board Members shall meet the same requirements and be elected at the
235 same time and place as the Athlete Board Representatives set forth in Section 6.2.1. All At-Large Board Members shall
236 hold office from the date of their election through the conclusion of the second annual meeting of the House of Delegates
237 following such election or until their successors are elected or appointed.

Comment [JDM6]: 2023 REQUIRED

239 5.3 EX-OFFICIO MEMBERS - The following persons shall be ex-officio members of the Board of Directors: The
240 immediate past General Chair.

242 5.4 LIMITATIONS -

- 243 .1 This section is reserved for future use.
- 244 .2 No employee of Pacific Swimming may serve as a voting member of the Board of Directors.
- 245 .3 No spouse of an employee of Pacific Swimming can hold the offices of General Chair, Administrative Vice-Chair,
246 Finance Vice-Chair, Program Operations Vice-Chair, or Program Development Vice-Chair.

248 5.5 VOICE AND VOTING RIGHTS OF BOARD MEMBERS - The voice and voting rights of Board Members and
249 individuals shall be as follows:

- 251 .1 BOARD MEMBERS - Each Board Member (other than the ex-officio members) shall have both voice and vote in
252 meetings of the Board of Directors and its committees.
- 254 .2 EX-OFFICIO BOARD MEMBERS - Unless entitled to vote under another provision of these Bylaws, the ex-officio
255 members shall have voice but no vote in meetings of the Board of Directors and its committees.
- 257 .3 GENERAL - Anyone may attend open meetings of the Board of Directors and its committees and be heard at the
258 discretion of the presiding officer.

260 5.6 DUTIES AND POWERS - The Board of Directors shall act for Pacific Swimming and the House of Delegates during the
261 intervals between meetings of the House of Delegates, except that it shall not remove a Board Member, an
262 Administrative Review Board member, or other person not appointed by the Board of Directors or amend these Bylaws.
263 Any actions taken are subject to the exercise by the House of Delegates of its powers of ratification or prospective
264 modification or rescission. In addition to the powers and duties prescribed in the USA Swimming Rules and Regulations
265 or elsewhere in these Bylaws, the Board of Directors shall have the power and it shall be its duty to:

- 267 .1 Establish and direct policies, procedures and programs for Pacific Swimming;
268 .2 Oversee the conduct by the officers and staff of Pacific Swimming of the day-to-day management of the affairs of
269 Pacific Swimming;
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271 .3 Athlete At-Large Board Members will be appointed by the General Chair if they are not elected in a timely
272 fashion;
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274 .4 Provide advice and consent to appointments proposed by the General Chair as required under these Bylaws or the
275 Pacific Swimming Policies and Procedures;
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277 .5 Cause the preparation and presentation to the House of Delegates of the annual budget of Pacific Swimming and
278 make a recommendation to the House of Delegates concerning the approval or disapproval thereof;
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280 .6 Approve the annual review/audit;
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282 .7 Call regular or special meetings of the Board of Directors or the House of Delegates;
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284 .8 Retain such independent contractors and employ such persons as the Board shall determine are necessary or
285 appropriate to conduct the affairs of Pacific Swimming;
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287 .9 Appoint other officers, agents, or committees or coordinators, to hold office for the terms specified. These
288 appointees shall have the authority and perform the duties as provided in these Bylaws, the Pacific Swimming
289 Policies and Procedures or as may be provided in the resolutions appointing them, including any powers of the
290 Board of Directors as may be specified, except as may be inconsistent with any other provision of these Bylaws.
291 To the extent not provided elsewhere in these Bylaws, the Board of Directors may delegate to any officer, agent,
292 or committee or coordinator the power to appoint any such subordinate officers, agents, or committees or
293 coordinators and to prescribe their respective terms of office, authorities and duties; and
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295 .10 Remove from office any Board Members, committee chairs, or committee members or coordinators of Pacific
296 Swimming who were appointed/elected by the Board and who have failed to attend to their official duties or
297 member responsibilities or have done so improperly, or who would be subject to penalty by the National Board of
298 Review for any of the reasons set forth in ~~Part Four of the USA Swimming Rules and Regulations~~[the National](#)
299 [Board of Review procedures, pursuant to Policy 26.0 of the USA Swimming Operating Policy Manual](#). However,
300 no At-Large Board Member, or committee chair or coordinator may be removed without receiving the thirty (30)
301 days' written notice specifying the alleged deficiency in the performance of the member's responsibilities or
302 specific official duties or other reasons and an opportunity to respond in writing within twenty (20) days to such
303 allegations.
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Comment [JDM7]: 2023 REQUIRED

305 5.7 MEETINGS - Board of Directors meetings shall be open. Matters relating to personnel, disciplinary action, legal,
306 taxation or similar affairs shall be deliberated and decided in a closed session which only Board Members are entitled to
307 attend. By a majority vote on a motion of a question of privilege, the Board of Directors may decide to go into closed ses-
308 sion on any matter deserving of confidential treatment or of personal concern to any member of the Board of Directors.
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310 5.8 PARTICIPATION THROUGH COMMUNICATIONS EQUIPMENT - Members of the Board of Directors may
311 participate in meetings of the Board of Directors through conference equipment by means of which all persons
312 participating in the meeting can hear each other at the same time. Participation by such means shall constitute presence at
313 a meeting.
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315 5.9 REGULAR MEETINGS - Regular meetings of the Board of Directors shall be held in accordance with a schedule
316 adopted by the Board of Directors.
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318 5.10 SPECIAL MEETINGS - Special meetings of the Board of Directors may be called by the General Chair. Should the
319 Board of Directors or the General Chair fail to call regular meetings or should a special meeting be appropriate or helpful,
320 a meeting of the Board of Directors shall be called at the written request of any three (3) Board Members.
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322 5.11 QUORUM - A quorum of the Board of Directors shall consist of a majority of the voting members.
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324 5.12 VOTING - Except as otherwise provided in these Bylaws or the Parliamentary Authority, all motions, orders and other
325 propositions coming before the Board of Directors shall be determined by a majority vote. A motion, order or other
326 proposal the effect of which is to override policy or program established by the House of Delegates shall be determined
327 by a two-thirds vote after at least twenty (20) days' written notice.
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329 5.13 PROXY VOTE - Voting by proxy in any meeting of the Board of Directors shall not be permitted.
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331 5.14 ACTION BY WRITTEN CONSENT - Any action required or permitted to be taken at any meeting of the Board of
332 Directors may be taken without a meeting if all the Board Members entitled to vote consent to the action in writing and
333 the written consents are filed with the records of the respective meetings. These consents shall be treated for all purposes
334 as votes taken at a meeting.
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336 5.15 MAIL/EMAIL VOTE - Any action which may be taken at any regular or special meeting of the Board of Directors,
337 except elections, or removals of appointed Board members, committee chairs and members, may be taken without a
338 meeting. If an action is to be taken without a meeting, the Secretary, by first class mail, postage prepaid, or email, shall
339 distribute a ballot to every Board Member entitled to vote on the matter. The ballot shall set forth the proposed action,
340 provide an opportunity to specify approval or disapproval, and provide a reasonable time (but in no event less than the
341 period specified in Section 5.16) within which to return the ballot to the Secretary. Action by ballot shall be valid only
342 when the number of votes cast in favor of the proposed action are unanimous.

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5.16 NOTICES -

- .1 TIME - No less than six (6) days' written notice shall be given to each Board Member for any annual, regular or special meeting of the Board of Directors. (See Section 14.1.3 for the permitted means of notice.)
- .2 INFORMATION - The notice of a meeting shall contain the time, date and site and in the case of special meetings, the expected purpose.

ARTICLE 6
OFFICERS AND DIRECTORS

6.1 OFFICERS - The officers shall be as listed herein and shall be elected by the House of Delegates at its annual meeting in odd-years.

- .1 General Chair
- .2 Administrative Vice-Chair
- .3 Finance Vice-Chair.
- .4 Program Operations Vice-Chair
- .5 Program Development Vice-Chair
- .6 Secretary
- .7 Treasurer (filled by Staff Treasurer and not elected by House of Delegates)

6.2 OTHER DIRECTORS

.1 ATHLETE REPRESENTATIVES -

Two Athlete Board Representatives shall be elected, one each year for a two-year term, or until their respective successors are elected. They shall be referred to as Senior Athlete Representative during the second year and as Junior Athlete Representative during the first year of their terms. At the time of election, the Athlete Board Representative must (a) be an athlete member in good standing; (b) be at least a sophomore in high school or at least 16 years of age, (c) be currently competing, or have competed within the ~~three (3)~~two (2) immediately preceding years, in ~~the program of swimming a USA Swimming sanctioned event~~ conducted by Pacific Swimming or another LSC; and (d) have his or her place of permanent residence in the Territory and expect to reside therein throughout at least the first half of the term (other than periods of enrollment in an institution of higher education). The balloting shall take place via electronic vote and/or at a meeting called for that purpose by the Athletes Committee, or failing that, at a time and in a manner designated by Board of

Comment [JDM8]: TREASURER - this is the required modification according to the USA Swimming Required Bylaws Template footnotes 11, 13, and 27, when the Treasurer position is filled by paid staff. This re-defines the term "Treasurer" wherever else mentioned in the Bylaws.

381 Directors. At least twenty (20) days' written notice of the election shall be given to all clubs. The election shall be
382 conducted in accordance with Pacific Swimming Policy and Procedures. The Athlete Board Representatives shall be
383 elected ~~shall~~ by a majority of the members of the Athletes Committee along with one athlete representative from each
384 member club present and voting or responding by the announced deadline.

Comment [JDM9]: 2023 REQUIRED

386 .2 COACH REPRESENTATIVES

387 Two Coach Representatives shall be elected, one each year for a two-year term, or until a successor is elected. The election
388 of the Coach Representatives shall be conducted in accordance with Pacific Swimming Policy and Procedures, via
389 electronic vote and/or at a meeting called for that purpose by the Coach Representative, the Coaches Committee or the
390 Board of Directors, and determined by a majority of the Coach Members in good standing present and voting or, failing
391 that, at a time and place and in a manner designated by the Board of Directors. At least twenty (20) days' written notice of
392 the election shall be given to all clubs.

394 .3 COMMITTEE CHAIRS/COORDINATORS/AT-LARGE BOARD MEMBERS

395 A. The following Board members shall be elected by the House of Delegates:

396 (1) Up to three (3) At large members

397 B. The following committee chairs/coordinators shall be elected as follows:

398 (1) In accordance with each Zone's procedures, each Zone shall elect a Zone Chair to serve on the
399 Board of Directors.

400 (2) In accordance with each Zone's procedures, each Zone shall elect a Zone athlete representative to
401 serve on the Board of Directors.

402 (3) Athletes-at-Large to the Board shall be elected (if needed) at the same time and in the same
403 manner as the Athlete Board Representatives.

Comment [JDM10]: 2023 REQUIRED

404 (4) Senior Chair. Whenever possible the Senior Chair will be a coach member who will be elected
405 for a two year term in accordance with Pacific Swimming Policies and Procedures in a meeting called
406 for that purpose by the Board of Directors and be determined by a majority of Coach Members in
407 good standing present and voting. At least twenty (20) days notice of the election shall be given to all
408 clubs. Should a coach not be available to serve in this capacity, the General Chair with the approval
409 of the Board of Directors shall appoint a member to serve in this capacity.

410 (5) Age Group Chair. Whenever possible the Age Group Chair will be a coach member who will be
411 elected for a two year term in accordance with Pacific Swimming Policies and Procedures in a
412 meeting called for that purpose by the Board of Directors and be determined by a majority of Coach
413 Members in good standing present and voting. At least twenty (20) days notice of the election shall
414 be given to all clubs. Should a coach not be available to serve in this capacity, the General Chair with
415 the approval of the Board of Directors shall appoint a member to serve in this capacity.

416 C. The following committee chairs/coordinators shall be appointed by the General Chair with advice
417 and consent of the Board of Directors:

418 (1) Safe Sport Coordinator

- (2) Diversity, Equity, and Inclusion Chair
- (3) Officials Chair

6.3 ELIGIBILITY - Only Individual Members of ~~Pacific Swimming~~ USA Swimming in good standing with Pacific Swimming and USA Swimming shall be eligible to hold office and must maintain their eligibility throughout their term of office.

Comment [HS11]: 2022 REQUIRED

6.4 DOUBLE VOTE PROHIBITED - An Individual Member entitled to vote in Board of Directors meetings may only have one vote, regardless of the number of positions held by such Member.

6.5 OFFICES SPLIT OR COMBINED -

.1 OFFICE HELD BY TWO PERSONS - Any office other than General Chair, Finance Vice-Chair and Treasurer, may be held jointly by two Individual Members. Two individuals who are sharing an office shall share one vote.

.2 OFFICES COMBINED - Any office other than General Chair may be combined with any other office except that the offices of Finance Vice-Chair and Treasurer may not be combined.

6.6 TERMS OF OFFICE -

.1 TERM OF OFFICE - The terms of office of all members of the Board of Directors shall be two (2) years.

.2 COMMENCEMENT OF TERM - Each person elected or appointed to a position shall assume office upon September 1 following their election or appointment and shall serve until a successor is chosen.

.3 CONSECUTIVE TERMS LIMITATION - Except for the Secretary and Treasurer, no Individual Member who has served two successive terms shall be eligible for re-election or appointment to the same position until a lapse of one term. A portion of any term served to fill a vacancy in the position shall not be considered in the computation of this successive term limitation.

6.7 DUTIES - The duties of the officers and other Board Members shall be to attend and participate in all meetings of the House of Delegates and the Board of Directors and as defined in these Bylaws, the Pacific Swimming Policies and Procedures, and applicable state laws.

6.8 RESIGNATIONS - Any officer may resign by submitting a written resignation to the General Chair or the Board of Directors specifying an effective date of the resignation. In the absence of a specified effective date, any such resignation shall take effect upon the appointment or election of a successor.

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6.9 VACANCIES AND INCAPACITIES -

.1 OFFICE OF GENERAL CHAIR - In the event of a vacancy in the office of General Chair, or of the General Chair's temporary or permanent incapacity, the Administrative Vice-Chair shall become the acting General Chair until an election can be held at the next meeting of the House of Delegates to fill the remaining term, if any, of the former General Chair, or until the General Chair ceases to suffer from any temporary incapacity. While serving as acting General Chair, the Administrative Vice-Chair shall vacate the office of Administrative Vice-Chair, except in the case of the General Chair's temporary incapacity. If the General Chair is to be absent from the Territory, the General Chair may, but is not obligated to, designate the Administrative Vice-Chair as acting General Chair for the duration of the absence.

.2 OFFICES OF ATHLETE BOARD REPRESENTATIVES OR COACH REPRESENTATIVES OR ANY POSITION ELECTED - In the event of a vacancy or of the permanent incapacity of a person holding the office of Athlete Board Representative or Coach Representative, or person who has been elected, the General Chair may appoint, with the advice and consent of the Board of Directors, an eligible member to serve the remainder of the term of office or until the respective body shall elect a successor.

Comment [JDM12]: 2023 REQUIRED

.3 DETERMINATION OF VACANCY OR INCAPACITY - The determination of when an office becomes vacant or an officer becomes incapacitated shall be within the discretion of the Board of Directors or the House of Delegates with the advice and consent of the electing body. The determination as to when the General Chair is temporarily incapacitated shall be made, where the circumstances permit, by the General Chair and otherwise shall be within the discretion of the Board of Directors, subject to any subsequent action by the House of Delegates.

6.10 REMOVAL OF DIRECTORS - Directors may be removed in accordance with 4.5.9 and 5.6.10 of these Bylaws.

6.11 OFFICERS' POWERS GENERALLY -

.1 AUTHORITY TO EXECUTE CONTRACTS, ETC. - The General Chair, Administrative Vice-Chair, and Finance Vice-Chair each may sign and execute in the name of Pacific Swimming deeds, mortgages, bonds, contracts, agreements or other instruments duly authorized by the Pacific Swimming Policies and Procedures, the Board of Directors or the House of Delegates, except in cases where the signing and execution thereof shall be expressly delegated by the Board of Directors to another officer or agent, expressly requires two or more signatures or is required by law to be otherwise executed. Additional signing authority may be provided by standing resolutions of the Board of Directors or the House of Delegates.

.2 ADDITIONAL POWERS AND DUTIES - Each officer shall have other powers and perform other duties as

495 prescribed in the Pacific Swimming Rules & Regulations/Policies and Procedures, or by the House of
496 Delegates, the Board of Directors, the General Chair, the respective division chair, the delegating officer, or
497 these Bylaws.

498
499 .3 DELEGATION - Officers of Pacific Swimming may delegate any portion of their duties to an individual or a
500 committee, except that neither the Finance Vice-Chair nor the Treasurer may delegate duties to the other
501 without the consent of the Board of Directors. In addition, the authority to sign checks, drafts, orders of
502 withdrawal or wire transfers shall not be delegated other than by the Board of Directors. Except as otherwise
503 provided in these Bylaws and with the consent of the Board of Directors any officer may delegate any portion of
504 that officer's duties to the paid staff of Pacific Swimming. A delegation of duties shall not relieve the delegating
505 officer of the ultimate responsibility to see that these duties and obligations are properly executed or fulfilled.

506
507 6.12 DEPOSITORIES AND BANKING AUTHORITY -

508
509 .1 DEPOSITORIES, ETC. - All receipts, income, charges and fees of Pacific Swimming shall be deposited to its
510 credit in the banks, trust companies, other depositories or custodians, investment companies or investment
511 management companies as the Board of Directors determines.

512
513 .2 SIGNATURE AUTHORITY - All checks, drafts or other orders for the payment or transfer of money, and all
514 notes or other evidences of indebtedness issued in the name of Pacific Swimming shall be signed by the General
515 Chair, the Treasurer or other officer or officers or agent or agents of Pacific Swimming, and in the manner, as
516 shall be determined by the Executive Committee.

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519 ARTICLE 7
520 DIVISIONS, COMMITTEES AND COORDINATORS

521
522 7.1 DIVISIONAL ORGANIZATION AND JURISDICTIONS, STANDING COMMITTEES AND COORDINATORS -
523 The divisions of Pacific Swimming shall each be chaired as indicated below with respective duties, jurisdiction and
524 responsibilities described in the Pacific Swimming Policies and Procedures.

525 .1 ADMINISTRATIVE DIVISION - Administrative Vice-Chair

526 .2 PROGRAM OPERATIONS DIVISION - Program Operation Vice Chair

527 .3 PROGRAM DEVELOPMENT DIVISION - Program Development Vice Chair

528 .4 FINANCE DIVISION - Finance Vice-Chair

529 .5 ATHLETES DIVISION - Senior Athlete Representative

530 .6 COACHES DIVISION - Coach Representative

531

532 7.2 ELECTED, EX OFFICIO AND APPOINTED CHAIRS AND COORDINATORS

533

534 .1 ELECTED CHAIRS AND COORDINATORS - Committee chairs and coordinators who are not Board
535 members, but are elected by the House of Delegates, a committee or division, are as follows: None.

536 .2 EX-OFFICIO CHAIR - Certain other committee chairs are designated ex-officio by virtue of an office currently
537 held.

538 .3 APPOINTED CHAIRS AND COORDINATORS - The chairs of all other committees and all other
539 coordinators shall be appointed by the General Chair with the advice and consent of the Board of Directors and
540 the respective division chair. The appointed committee chair or coordinator shall assume office upon
541 appointment or the date designated by the General Chair and shall serve until a successor is appointed and
542 assumes office.

543

544 7.3 COMMITTEES - In addition to the standing committees listed herein, the Board of Directors and the House of
545 Delegates are each authorized to establish additional committees to meet programming needs. Except as otherwise
546 provided in these Bylaws or the Pacific Swimming Policies and Procedures, members of each committee shall be
547 appointed by the General Chair with the advice and consent of the respective division chair and the chair of the
548 committee. Athlete ~~members~~ Representatives of each committee shall be appointed by the General Chair with the
549 advice of the Senior Athlete Board Representative. Athlete membership shall constitute at least twenty percent (20%)
550 of the voting membership of every committee. The division chair shall be an ex-officio member, with voice and vote,
551 of each committee within the respective division.

Comment [JDM13]: 2023 REQUIRED

552 7.4 STANDING COMMITTEES & COORDINATORS

553 .1 ATHLETES COMMITTEE -

554 A. CHAIR - The Senior Athlete Board Representative or his/her designee shall be the chair of the committee.

Comment [JDM14]: 2023 REQUIRED

555

556 B. MEMBERS - The Athletes Committee shall consist of the Athlete Board Representatives, the Athlete At-
557 Large Board members and Zone Athlete Board Members.

Comment [JDM15]: 2023 REQUIRED

558

559 C. DUTIES - The Athletes' Committee shall have general charge of the business and affairs of the Athletes of
560 Pacific Swimming, and shall undertake such activities (a) delegated to it by the Board of Directors or the
561 General Chair or (b) undertaken by the Committee as being in the best interests of the Athlete Members,
562 Pacific Swimming, USA Swimming and the sport of swimming

563

564 .2 FINANCE COMMITTEE -

565

566 A. CHAIR - The chair shall be the Finance Vice-Chair.

567

568 B. MEMBERS - The members of the Finance Committee shall be the Finance Vice-Chair, the Treasurer (with
569 voice but no vote), the Treasurer of each Zone, one (1) member appointed by the General Chair, and a
570 sufficient number of ~~athletes~~ Athlete Representatives so as to constitute at least twenty percent (20%) of the
571 voting membership of the Committee.

Comment [JDM16]: TREASURER - change needed since paid staff members cannot be voting members of LSC committees.

Comment [JDM17]: 2023 REQUIRED

572
573 C. DUTIES -

- 574 (1) To develop, establish where so authorized, or recommend to the Board of Directors, and supervise the
575 execution of policy regarding the investment of Pacific Swimming's working capital, funded
576 reserves and endowment funds, within the guidelines, if any, established by the Board of Directors or
577 the House of Delegates. The Finance Committee shall also regularly review Pacific Swimming's
578 equipment needs (both operational and office) and the various methods available to finance the
579 acquisition of any needed equipment and make a determination and recommendation of the best
580 financing method.
- 581 (2) To conduct a review or audit or recommend an independent auditor to conduct the required annual
582 review or audit of the books of Pacific Swimming. If conducted internally, a minimum of three (3)
583 committee members with a sufficient number of athletes to constitute at least 20% of the voting
584 membership, must conduct the review or audit. The Treasurer cannot be a member of the group
585 performing the audit, but can be present to provide clarification, information and answer questions.
- 586 (3) To submit the review or audit and other reports and make recommendations to the Board of Directors
587 with regard thereto.
- 588 (4) To consult with the officers, committee chairs and coordinators and prepare and present a proposed
589 budget for consideration and approval by the Board of Directors and the House of Delegates. The
590 officers, committee chairs and coordinators shall provide promptly such financial information (current
591 and projected) and budget proposals as the Finance Committee may request. The proposed budget may
592 contain alternatives.
- 593 (5) To complete and submit any state and local reports and filings.

594
595 .3 GOVERNANCE COMMITTEE -

596
597 A. CHAIR - The chair shall be elected annually by the Governance Committee from among its own members.
598

599 B. MEMBERS - The Committee shall be comprised of two (2) members appointed by the General Chair with
600 advice and consent of the Board of Directors, one representative designated by each Zone (5) and two (2)
601 ~~athletes~~ Athlete Representatives so as to constitute at least twenty percent (20%) of the voting membership of
602 the Committee. Each member shall serve a three-year term, staggered so that approximately one-third (1/3) of
603 such members are appointed each year. No more than one-half (1/2) of the Governance Committee members
604 shall be members of the Pacific Swimming Board of Directors at any given time. After completion of two
605 consecutive terms, members are not eligible for re-appointment to the Governance Committee until after a
606 lapse of three years. A portion of any term served to fill a vacancy in the position shall not be considered in
607 the computation of the successive term limitation. In no case shall the General Chair serve on the Governance
608 Committee.

Comment [JDM18]: 2023 REQUIRED

609
610 C. QUORUM - When making nominations, a quorum for any meeting of the Governance Committee shall
611 consist of a majority of its voting members. For all other meetings, a quorum shall consist of those members
612 present and voting.

613
614 D. DUTIES

- 615
616 (1) To assist in periodic evaluation of the mission and vision statements and the Bylaws of Pacific
617 Swimming;
- 618 (2) To aid in the development of operating policies regarding conflict of interest (Board and staff), document
619 retention, ethics, whistle-blower, procurement, contract review, grievance and other employment-related
620 practices, etc.;
- 621 (3) To aid in the development of personnel practices procedure including job descriptions and annual review
622 of staff, and delegate annual review of staff to Personnel Committee;
- 623 (4) To ensure that the Board's focus remains on the strategic plan;
- 624 (5) To aid in the development of expectations and processes for accountability of Board members;
- 625 (6) To develop criteria for the qualities and required characteristics of Board officers;
- 626 (7) To lead Board succession planning by assessing current and anticipated needs for Board composition and
627 identifying and recruiting potential Board members;
- 628 (8) To nominate Board members, and Administrative Review Board members to be elected by the House of
629 Delegates consistent with the matrix of skills, demographics, and talents needed;
- 630 (9) To publish the slate of candidates to the Pacific Swimming membership at least twenty (20) days prior to
631 the election. Additional nominations may be made from the floor of the House of Delegates by voting
632 members of the House of Delegates;
- 633 (10) To design and implement Board orientation and an ongoing program of Board education and
634 development; and
- 635 (11) To lead periodic assessment of the Board's performance (as a whole and of individual members) and
636 make recommendations to enhance Board effectiveness.

637
638 .4 OPERATIONAL RISK COORDINATOR
639

640 A. DUTIES - The duties shall be as outlined in the Pacific Swimming Policies and Procedures.
641

642 .5 EXECUTIVE COMMITTEE
643

644 A. AUTHORITY AND POWER - The Executive Committee shall have the authority and power to act for the
645 Board of Directors and Pacific Swimming between meetings of the Board and the House of Delegates.
646 Limitations to the authority and power of the Executive Committee shall be determined by the Board of
647 Directors and included in the Pacific Swimming Policies and Procedures.
648

649 B. MEMBERS - The members of the Executive Committee shall be the
650

651 (1) General Chair, who shall act as chair

652 (2) Administrative Vice-Chair

653 (3) Program Operations Vice-Chair

654 (4) Program Development Vice-Chair

655 (5) Secretary

656 (6) Finance Vice-Chair

657 (7) Coach Representatives (2)

658 (8) Zone Chairs (5)

659 (9) Senior Athlete Board Representative

660 (10) Junior Athlete Board Representative

661 (11) Two additional Athlete Board Members selected by the Athlete Committee
662

663 C. MEETINGS AND NOTICE - Meetings of the Executive Committee shall be held at any time or place within
664 the Territory when called by the General Chair or any three (3) members of the Committee with a minimum
665 of five (5) days' notice required.
666

667 D. QUORUM - A quorum of the Executive Committee shall consist of a majority of the members of the
668 Committee.
669

670 E. REPORT OF ACTION TO BOARD OF DIRECTORS - At the next regular or special meeting of the Board
671 of Directors, the Executive Committee shall make a report of its activities since the last Board of Director's
672 meeting for ratification or prospective modification or rescission, provided, however, that any action of the
673 Executive Committee upon which a third party may have relied (*e.g.*, by signing, or authorizing the signing of
674 a contract) may not be modified or rescinded by the Board of Directors or the House of Delegates.

Comment [JDM19]: 2023 REQUIRED

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7.5 DUTIES OF CHAIRS AND COORDINATORS GENERALLY - The duties of the General Chair, the division chairs, committee chairs, and coordinators (in addition to those provided elsewhere in these Bylaws) shall be as follows:

- .1 Preside at all meetings of the respective division, committee or subcommittee;
- .2 See that all duties and responsibilities of the coordinator or the respective division, committee or sub-committee in his or her charge are properly and promptly carried out;
- .3 Appoint such committees or sub-committees as may be necessary to fulfill the duties and responsibilities of the coordinator or division or committee, respectively;
- .4 Communicate with the General Chair, respective division, coordinator, committee or subcommittee members and the Secretary to keep them fully informed;
- .5 Appoint a member as secretary of the committee or subcommittee charged with taking minutes of each meeting and forward reports or minutes of all meetings to the Secretary and made public to the membership;
- .6 Perform the other specific duties listed in Pacific Swimming's Policies and Procedures or as may be delegated by the General Chair, the respective division chair or committee chair, the Board of Directors or the House of Delegates.

7.6 DUTIES OF COMMITTEES GENERALLY - Except as otherwise provided in these Bylaws, the duties of the committees shall be prescribed by the Pacific Swimming Policies and Procedures.

7.7 REGULAR AND SPECIAL MEETINGS - Regular and special meetings of committees or sub-committees of Pacific Swimming shall be held as determined by the respective Vice-chairs or committee or sub-committee chair.

7.8 OPEN MEETING/CLOSED SESSIONS - Meetings of committees and sub-committees, other than a Personnel Committee meeting, shall be open to all members of Pacific Swimming. Matters relating to personnel, disciplinary action, legal, taxation and similar affairs shall be deliberated and decided in a closed session which only the respective members are entitled to attend. By a majority vote, a committee or sub-committee may decide to go into closed session on any matter deserving of confidential treatment or of personal concern to any member of the committee or sub-committee.

710 7.9 VOICE AND VOTING RIGHTS OF COMMITTEE MEMBERS - Each Committee member shall have both voice and
711 vote in their respective meetings.
712

713 7.10 ACTION BY WRITTEN CONSENT - Any action required or permitted to be taken at any meeting of a committee may
714 be taken without a meeting if all the committee members entitled to vote consent to the action in writing and the written
715 consents are filed with the records of the meetings. These consents shall be treated for all purposes as a vote taken at a
716 meeting.
717

718 7.11 PARTICIPATION THROUGH COMMUNICATIONS EQUIPMENT - Members of any committee may participate in a
719 meeting of the committee or through conference equipment by means of which all persons participating in the meeting
720 can hear each other at the same time. Participation by such means shall constitute presence at a meeting.
721

722 7.12 QUORUM - Except as otherwise provided in these Bylaws or in the resolution or other action establishing a committee, a
723 quorum of any committee shall consist of those members present.
724

725 7.13 VOTING - Except as otherwise provided in these Bylaws or the Parliamentary Authority, all motions, orders and other
726 propositions coming before a committee shall be determined by a majority vote.
727

728 7.14 PROXY VOTE - Voting by proxy in any meeting of a committee shall not be permitted.
729

730 7.15 NOTICES
731

732 .1 TIME - Except as otherwise provided in these Bylaws or the resolution or other action establishing a committee,
733 not less than five (5) days' written notice shall be given for any meeting of a committee.
734

735 .2 INFORMATION - The notice of a meeting shall contain the time, date, and site.
736

737 7.16 RESIGNATIONS - Any committee chair or member or coordinator may resign by submitting a written resignation to the
738 General Chair or the Board of Directors specifying an effective date of the resignation. If such date is not specified, the
739 resignation shall take effect upon the appointment of a successor.
740

741 7.17 VACANCIES - The determination of when the position of an appointed committee chair, committee member or a
742 coordinator becomes vacant or the person becomes incapacitated, if not made by the person, shall be within the discretion
743 of the Board of Directors. In the event of a vacancy or permanent incapacity, the General Chair, with the advice and con-
744 sent of the Board of Directors and the respective division chair, shall appoint a successor to serve until the conclusion of
745 the incumbent's term. A temporary incapacity may be left unfilled at the discretion of the General Chair or an
746 appointment may be made for the duration of the temporary incapacity.
747

748 7.18 DELEGATION - With the consent of the Board of Directors or the respective division chair, a committee chair or a
749 coordinator may delegate a portion of their duties to another officer of Pacific Swimming, or to another committee,
750 subcommittee, or coordinator, or with the consent of the Board of Directors and the Personnel Committee, to the paid
751 staff of Pacific Swimming. Notwithstanding any delegation, the ultimate responsibility for the delegated duties and
752 obligations shall remain with the delegator.

753
754 7.19 APPLICATION TO COMMITTEES AND ADMINISTRATIVE REVIEW BOARD - Sections 7.5 through 7.18 shall
755 apply to all committees, unless otherwise provided in these Bylaws, in the resolution creating the committee or in the
756 Pacific Swimming Policies and Procedures. These provisions shall also apply to Administrative Review Board meetings
757 but shall not apply to its hearings or deliberations.

758
759 ARTICLE 8
760 ANNUAL AUDIT, REPORTS AND REMITTANCES
761

762 Pacific Swimming shall submit any reports and remittances required by the USA Swimming Corporate Bylaws, by the
763 USA Swimming Board of Directors, the President/CEO of USA Swimming or by any agreement between Pacific
764 Swimming and USA Swimming. Reports required to be submitted to USA Swimming by Pacific Swimming include
765 annual financial and federal tax reports and the annual audit or review.

766
767 ARTICLE 9
768 ORGANIZATION, AMENDMENT OF BYLAWS AND DISSOLUTION
769

770 9.1 NON-PROFIT AND CHARITABLE PURPOSES - Pacific Swimming is organized exclusively for charitable and
771 educational purposes and for the purpose of fostering national or international amateur sports competition within the
772 meaning of section 501(c)(3) of the IRS Code. Notwithstanding any other provision of these Bylaws, Pacific Swimming
773 shall not, except to an insubstantial degree, (1) engage in any activities or exercise any powers that are not in furtherance
774 of the purposes and objectives of Pacific Swimming or (2) engage in any activities not permitted to be carried on by: (A)
775 a corporation exempt from federal income tax under such section 501(c)(3) of the IRS Code or (B) a corporation to which
776 contributions, gifts and bequests are deductible under sections 170(c)(2), 2055(a)(2) and 2522(a)(2) of the IRS Code.
777

778 9.2 DEDICATION OF ASSETS, ETC. - The revenues, properties and assets of Pacific Swimming are irrevocably dedicated
779 to the purposes set forth in Sections 1.2 and 9.1 of these Bylaws. No part of the net earnings, properties or assets of
780 Pacific Swimming shall inure to the benefit of any private person or any member, officer or director of Pacific
781 Swimming.

782
783 9.3 AMENDMENTS - Any provision of these Bylaws not mandated by USA Swimming may be amended at any meeting of
784 the Pacific Swimming House of Delegates by a two-thirds (2/3) vote of the members present and voting. Amendments so
785 approved shall not take effect until reviewed and approved by the USA Swimming Rules and Regulations Committee.

786 Changes to Required LSC Bylaws shall be effective on the date established in the amending USA Swimming legislation.

787
788 9.4 DISSOLUTION - Pacific Swimming may be dissolved only upon a two-thirds (2/3) vote of all the voting members of the
789 House of Delegates. Upon dissolution, the net assets of Pacific Swimming shall not inure to the benefit of any private
790 individual, unincorporated organization or corporation, including any member, officer or director of Pacific Swimming,
791 but shall be distributed to USA Swimming, to be used exclusively for educational or charitable purposes. If USA
792 Swimming, is not then in existence, or is not then a corporation which is exempt under section 501(c)(3) of the IRS Code
793 and to which contributions, bequests and gifts are deductible under sections 170(c)(2), 2055(a)(2) and 2522(a)(2) of the
794 IRS Code, the net assets of Pacific Swimming shall be distributed to a corporation or other organization meeting those
795 criteria and designated by the House of Delegates at the time of dissolution, to be used exclusively for educational or
796 charitable purposes.

797 ARTICLE 10
798 INDEMNIFICATION

799
800 10.1 INDEMNITY - Pacific Swimming shall indemnify, protect and defend, in the manner and to the full extent permitted by
801 law, any Indemnified Person in respect of any threatened, pending or completed action, suit or proceeding, whether or not
802 by or in the right of Pacific Swimming, and whether civil, criminal, administrative, investigative or otherwise, by reason
803 of the fact that the Indemnified Person bears or bore one or more of the relationships to Pacific Swimming specified in
804 Section 10.3 and was acting or failing to act in one or more of those capacities or reasonably believed that to be the case.
805 Where specifically required by law, this indemnification shall be made only as authorized in the specific case upon a
806 determination, in the manner provided by law, that indemnification of the Indemnified Person is proper in the
807 circumstances. Pacific Swimming may, to the full extent permitted by law, purchase additional insurance to that provided
808 by USA Swimming, and maintain insurance on behalf of any Indemnified Person against any liability that could be
809 asserted against the Indemnified Person.

810
811 10.2 EXCLUSION - The indemnification provided by this Article 10, shall not apply to any Indemnified Party whose
812 otherwise indemnified conduct is finally determined to have been in bad faith, self-dealing, gross negligence, wanton and
813 willful disregard of applicable laws, rules and regulations, of the USA Swimming Rules and Regulations, of the USA
814 Swimming Code of Conduct or these Bylaws or who is convicted of a crime (including felony, misdemeanor and lesser
815 crimes) involving sexual misconduct, child abuse, violation of a law specifically designed to protect minors or similar
816 offenses, or who is found by the National Board of Review or the U.S. Center for SafeSport to have committed actions
817 which would be the basis for such a conviction and, in each case, the otherwise indemnifiable conduct (or failure to act)
818 was, or was directly related to, the predicate acts of the conviction or finding.

819
820 10.3 INDEMNIFIED PERSONS - As used in this Article 10, "Indemnified Person" shall mean any person who is or was a
821 Board Member, Administrative Review Board member, Group Member Representative, officer, official, coach,
822 committee chair or member, coordinator, volunteer, employee or agent of Pacific Swimming, or is or was serving at the
823 direct request of Pacific Swimming as a director, officer, Group Member Representative, meet director, official, coach,

824 committee chair or member, coordinator, volunteer, employee or agent of another person or entity involved with the sport
825 of swimming.

826
827 10.4 EXTENT OF INDEMNITY - To the full extent permitted by law, the indemnification provided in this Article shall
828 include expenses (including attorneys' fees, disbursements and expenses), judgments, fines, penalties and amounts paid
829 in settlement, and, except as limited by applicable laws, these expenses shall be paid by Pacific Swimming in advance of
830 the final disposition of such action, suit or proceeding. If doubt exists as to the applicability of an exclusion to Pacific
831 Swimming's obligation to indemnify, Pacific Swimming may require an undertaking from the Indemnified Person
832 obliging him to repay such sums if it is subsequently determined that an exclusion is applicable. In the case of any person
833 engaged in the sport of swimming for compensation or other gain, if Pacific Swimming determines that there is
834 reasonable doubt as to such person's ability to make any repayment, Pacific Swimming shall not be obligated to make
835 any payments in advance of the final determination. This indemnification shall not be deemed to limit the right of Pacific
836 Swimming exclusive of any other rights to which any Indemnified Person may be entitled under any agreement, vote of
837 members or disinterested directors or otherwise, both as to action in an official capacity and as to action in another
838 capacity while holding such office.

839
840 10.5 SUCCESSORS, ETC. - The indemnification provided by this Article shall continue as to an Indemnified Person who has
841 died or been determined to be legally incompetent and shall apply for the benefit of the successors, guardians,
842 conservators, heirs, executors, administrators and trustees of the Indemnified Person.

843
844 ARTICLE 11
845 PARLIAMENTARY AUTHORITY

846
847 ROBERT'S RULES - Robert's Rules of Order Newly Revised shall govern Pacific Swimming and any of its constituent
848 or component parts, committees, etc., in the conduct of meetings in all cases to which they apply and in which they are
849 not inconsistent with these Bylaws and any special rules of order Pacific Swimming, the House of Delegates, the Board
850 of Directors or its divisions, committees, etc., may adopt.

851
852 ARTICLE 12
853 MISCELLANEOUS

854
855 12.1 EFFECT OF STATE LAW CHANGES (SEVERABILITY) - If any portion of these Bylaws shall be determined by a
856 final judicial decision to be, or as a result of a change in the law of the State of California become, illegal, invalid or
857 unenforceable, the remainder of these Bylaws shall continue in full force and effect.

858
859 12.2 FISCAL YEAR - The fiscal year of Pacific Swimming shall end on the last day of August.

860
861 12.3 TAX STATUS; INTERPRETATION OF BYLAWS - It is intended that Pacific Swimming shall have and continue to

862 have the status of an organization which is exempt from federal income taxation under section 501(c)(3) of the IRS Code
863 and to which contributions, bequests and gifts are deductible for federal income, estate and gift tax purposes under
864 sections 170(c)(2), 2055(a)(2) and 2522(a)(2) of the IRS Code, respectively. Similarly, it is intended that Pacific
865 Swimming shall have that or similar status under the applicable state and local laws as will exempt it from taxation to the
866 maximum extent possible to the extent not contrary to applicable federal requirements. These Bylaws shall be interpreted
867 accordingly.

868
869 ARTICLE 13
870 ADMINISTRATIVE REVIEW BOARD
871

872 13.1 INTRODUCTION - USA Swimming was organized as the National Governing Body for the sport of swimming under
873 the Amateur Sports Act of 1978, as amended by the Ted Stevens Olympic and Amateur Sports Act of 1998, both federal
874 laws. These laws require USA Swimming to establish and maintain provisions for the swift and equitable resolution of
875 all disputes involving any of its members. This Article, together with Section 2.2 and ~~Part Four of the USA Swimming~~
876 ~~Rules and Regulations~~ the National Board of Review procedures, pursuant to Policy 26.0 of the USA Swimming
877 Operating Policy Manual, are intended to provide a mechanism for resolving in an orderly and fair way all manner and
878 kinds of disputes that may arise among its members in connection with the sport of swimming. Accordingly, Pacific
879 Swimming has established the Administrative Review Board to hear complaints and appeals regarding administrative
880 matters within Pacific Swimming which do not rise to the level of Code of Conduct violations and are not appeals of
881 sanction decisions. The Administrative Review Board shall have no jurisdiction to hear complaints regarding conduct
882 that may violate the USA Swimming Code of Conduct or otherwise violate the policies, procedures, rules and regulations
883 adopted by USA Swimming, or conduct that may bring USA Swimming, Pacific Swimming or the sport of swimming
884 into disrepute. This Article, together with ~~Part Four of the USA Swimming Rules and Regulations~~ the National Board of
885 Review procedures, pursuant to Policy 26.0 of the USA Swimming Operating Policy Manual, is intended to provide a
886 fair hearing before a group of independent and impartial people. This Article and ~~Part Four of the Rules~~ the National
887 Board of Review procedures, pursuant to Policy 26.0 of the USA Swimming Operating Policy Manual shall be construed
888 accordingly.

Comment [JDM20]: 2023 REQUIRED

890 13.2 ADMINISTRATIVE REVIEW BOARD ORGANIZATION -
891

- 892 .1 Establishment - The Administrative Review Board of Pacific Swimming shall be independent and impartial.
893
- 894 .2 Members - The Administrative Review Board shall have at least three (3) regular members, with a sufficient
895 number of ~~athlete members~~ Athlete Representatives to constitute at least 20% of the voting membership. At least
896 three members of the Administrative Review Board shall hear each case, with a sufficient number of ~~athlete~~
897 ~~members~~ Athlete Representatives to constitute at least twenty percent (20%) of its membership. No hearing shall
898 proceed without the required athlete representation. The House of Delegates may increase the number of regular
899 or three (3) alternate members by resolution but subsequent to the adoption of these Bylaws may only decrease the

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900 number of regular or alternate members upon the expiration of the term of office of any incumbent members.

901
902 .3 Election; Term of Office; Eligibility -

903
904 A. Election - The House of Delegates shall biennially elect regular and alternate members of the Administrative
905 Review Board:

906 B. Term of Office - The term of office shall be two (2) years. Each member and alternate member shall assume
907 office upon election and shall serve until a successor takes office.

908
909 C. Eligibility - Each regular and alternate member of the Administrative Review Board shall be an Individual
910 Member of Pacific Swimming and USA Swimming. In no case shall members of the Board of Directors
911 serve on the Administrative Review Board.

912
913 .4 Chair Elected by Board; Other Officers - The Chair of the Administrative Review Board (the "Chair") who must
914 be a regular member, shall be elected biennially by a majority vote of the regular members of the Administrative
915 Review Board. The Chair shall biennially appoint a Vice-Chair and a Secretary of the Administrative Review
916 Board, each of whom must be regular members.

917
918 .5 Meetings - The Administrative Review Board shall meet for administrative purposes as necessary, to elect the
919 Chair, to adopt rules and procedures and to conduct other business as may be helpful or necessary to achieve the
920 purposes of the Administrative Review Board and efficiently exercise its duties and powers. Other meetings may
921 be called by the Chair or any two regular members. When meeting for administrative purposes, Section 7.19 shall
922 apply to the Administrative Review Board.

923
924 .6 Participation Through Communications Equipment - Members of the Administrative Review Board may
925 participate in a meeting or hearing of the Administrative Review Board, and any hearing may be conducted, in
926 whole or in part, through conference telephone or similar equipment by means of which all persons participating
927 in the meeting can hear each other at the same time. Participation by these means shall constitute presence in
928 person at such a meeting or hearing.

929 .7 Quorum - A quorum for any administrative meeting of the Administrative Review Board shall be fifty percent
930 (50%) of its regular members.

931
932 .8 Resignations - Any regular or alternate member of the Administrative Review Board may resign by submitting a
933 written resignation to the Chair, the General Chair or the Board of Directors specifying an effective date of the re-
934 signation. In the absence of a specified effective date, any such resignation shall take effect upon the appointment
935 or election of a successor.

936
937 .9 Determination of Vacancy or Incapacity - The determination of when an office becomes vacant or an officer

938 becomes incapacitated shall be in accordance with 6.9.

939

940 .10 Substitutions for Member - In the event that a regular member of the Administrative Review Board is unable or
941 unwilling to promptly act for any reason, recuses herself or himself or is disqualified in any particular
942 circumstance, the Chair (or, if the person so unable or unwilling to act or recused or disqualified is the Chair, the
943 Vice-Chair; or failing that, the General Chair) shall appoint an alternate member to act in the regular member's
944 place in respect of that circumstance.

945

946 13.3 GENERAL -

947

948 .1 Administrative Powers - The Administrative Review Board shall have the powers and the duty to:

949

950 A. administer and conduct the affairs and achieve the purposes of the Administrative Review Board,

951 B. establish policies, procedures and guidelines,

952 C. elect the Chair,

953 D. call regular or special meetings of the Administrative Review Board,

954 E. retain attorneys, agents and independent contractors and employ those persons which the Administrative
955 Review Board may determine are appropriate, necessary or helpful in the administration and conduct of its
956 affairs, and

957 F. take such action as may otherwise be appropriate, necessary or helpful in the administration and conduct of
958 its affairs, the achievement of its purposes and the efficient exercise of its duties and powers.

959

960 .2 Rule Making Powers - The Administrative Review Board shall have the power and the duty to promulgate
961 reasonable rules and procedures consistent with the corporation laws of Pacific Swimming with respect to any
962 matter within its jurisdiction or appropriate, necessary or helpful in the administration and conduct of its affairs.
963 Such rules and procedures shall have the same force and effect as if they had been adopted as part of these Bylaws.

964

965 .3 Exercise of Powers and Decisions - Except for authority and power granted to the Chair, the exercise of the
966 authority and powers of the Administrative Review Board and the decision of matters which are the subject of a
967 hearing shall be decided by a majority vote of the Administrative Review Board. The views of any dissenters shall
968 be included in the record of the proceeding if requested by the dissenters. The exercise of the Administrative
969 Review Board's authority and power shall be solely in its discretion and the interests of justice and the sport of
970 swimming.

971

972 .4 Timeliness of Petition - The Administrative Review Board need not exercise its jurisdiction with respect to a
973 complaint the subject matter of which occurred, or concerns or is founded on events which occurred, more than
974 ninety (90) days prior to the date the complaint is received. A determination not to exercise its jurisdiction as a
975 result of the untimeliness of a complaint may be made by the Chair alone and may be the subject of a request for

976 rehearing and, thereafter, appeal to the National Board of Review pursuant to Part Four of the USA Swimming
977 ~~Rules and Regulations~~ in accordance with the National Board of Review procedures, pursuant to Policy 26.0 of the
978 USA Swimming Operating Policy Manual.
979

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980 ARTICLE 14
981 CONVENTIONS AND DEFINITIONS
982

983 14.1 CONVENTIONS -
984

- 985 .1 TERMS GENERALLY - Whenever the context may require, any pronoun or official title shall include the
986 corresponding masculine, feminine and neuter forms. The words “include”, “includes” and “including” shall be
987 deemed to be followed by the phrase “without limitation”. The singular shall include the plural and the plural shall
988 include the singular as the context may require. Where the context permits, the term “or” shall be interpreted as
989 though it were “and/or”. Captions have been used for convenience only and shall not be used in interpreting the
990 Bylaws.
991
- 992 .2 CAPITALIZED TITLES - Capitalized titles, such as Secretary or Treasurer, when appearing alone shall refer to
993 Pacific Swimming positions and not to USA Swimming or another organization.
994
- 995 .3 NOTICE DEEMED GIVEN; LAST KNOWN ADDRESS -
996
- 997 A. Notice by Mail - Notice given and other writings delivered by first class mail, postage prepaid, and
998 addressed to the last known address shall be deemed given or delivered upon the postmark date for all
999 purposes under these Bylaws.
1000
- 1001 B. Notice by Email - Notice given and writings delivered by electronic mail to the last known email address
1002 shall be deemed given or delivered for all purposes under these Bylaws.
1003
- 1004 C. Last Known Mail or Email Address - For all purposes under these Bylaws, the last known mail or email
1005 address of a member of Pacific Swimming shall be the mail or email address on file with Pacific Swimming
1006 or in SWIMS.
1007
- 1008 .4 TIME PERIOD CONVENTION - In computing time periods established by these Bylaws, the initial time period
1009 (days or hours) shall not be included but the last period shall be included.
1010
- 1011 .5 WAIVER OF NOTICE CONVENTION - Untimely or insufficient notice for any meeting held under the authority
1012 of these Bylaws shall be considered to have been waived if a member attends or participates in the meeting to
1013 which such notice referred or to which notice was lacking without, at the earliest opportunity, raising an objection

1014 of untimely or insufficient notice having been given for such meeting. If the member is a Group Member
1015 Representative, then the relevant Group Member shall be treated as having waived the untimely or insufficient
1016 notice to the same extent.
1017

1018 14.2 DEFINITIONS - When used in these Bylaws, the following terms shall have the meanings indicated in this Section, and
1019 the definitions of such terms are equally applicable both to the singular and plural forms.
1020

1021 .1 ARTICLE - a principal subdivision of these Bylaws.

1022 .2 ARTICLES OF INCORPORATION - the document filed with Secretary of State of the State of California
1023 pursuant to which Pacific Swimming was formed.
1024

1025
1026 .3 ATHLETE BOARD REPRESENTATIVE - an Athlete Member elected to represent athletes in the House of
1027 Delegates and on the Board of Directors.

1028 .4 ATHLETE REPRESENTATIVE - shall be (a) an athlete member in good standing; (b) currently competing, or
1029 have competed within the two (2) immediately preceding years, in a USA Swimming sanctioned event conducted
1030 by Pacific Swimming or another LSC, and (c) have his or her place of permanent residence in the Territory and
1031 expect to reside therein throughout at least the first half of the term (other than periods of enrollment in an
1032 institution of higher education).
1033

1034 .45 BOARD MEMBER - a member of the Board of Directors, including the At-Large Board Members.
1035

1036 .56 BOARD OF DIRECTORS - the Board of Directors of Pacific Swimming.
1037

1038 .67 BYLAWS - these bylaws as adopted and amended from time to time by, and in effect for, Pacific Swimming.
1039

1040 .78 COACH REPRESENTATIVE - a Coach Member elected to represent the coaches in the House of Delegates and
1041 on the Board of Directors.
1042

1043 .89 FINA - the Federation Internationale de Natation, the international governing body for the sport of swimming.
1044

1045 .910 GROUP MEMBER REPRESENTATIVE - an individual appointed to represent a Group Member in the House of
1046 Delegates.
1047

1048 .1011 HOUSE OF DELEGATES - the House of Delegates of Pacific Swimming as established by Article 4 of these
1049 Bylaws.
1050

1051 .112 IMMEDIATE PAST GENERAL CHAIR - the individual who is the immediate past General Chair of Pacific
1052 Swimming.
1053

1054 .1213 IRS CODE - the current United States Internal Revenue Code.
1055

1056 .1314 LOCAL SWIMMING COMMITTEE / LSC - Pacific Swimming as defined by the USA Swimming Corporate
1057 Bylaws.

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~~.44~~¹⁵ MEMBER - a Group Member or an Individual Member.

~~.45~~¹⁶ NATIONAL BOARD OF REVIEW - the National Board of Review of USA Swimming established ~~pursuant to Part Four of the USA Swimming Rules and Regulations~~ in accordance with the National Board of Review procedures, pursuant to Policy 26.0 of the USA Swimming Operating Policy Manual. Where the context requires, a reference to the National Board of Review shall include a reference to the USA Swimming Board of Directors when that body is acting upon an appeal from the National Board of Review.

~~.46~~¹⁷ PACIFIC SWIMMING - the California not-for-profit corporation to which these Bylaws pertain.

~~.47~~¹⁸ POLICIES AND PROCEDURES - the principles, rules, and guidelines of Pacific Swimming, as amended and adopted by the Board of Directors or the House of Delegates.

~~.48~~¹⁹ SECTION - a subdivision of the Articles of these Bylaws.

~~.49~~²⁰ TERRITORY - the geographic territory over which Pacific Swimming has jurisdiction as a Local Swimming Committee.

~~.20~~²¹ USA SWIMMING - USA Swimming, Inc., a Colorado nonprofit corporation which is the national governing body for the United States for the sport of swimming.

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